# The Belleville Times

### intered as second class mailer. May 26, 1936, at the Post iffice at Newark, N. J., under the act of March 8, 1879 BELLEVILLE, N. J., SUNDAY, APRIL 30, 1961 Are You One of the 4,621 Voters **Flouted by the Padula Government?**

AN EDITORIAL

What's 'In It' for Us

What is The Belleville Times getting out of it? Untruths What will be the material benefits for this newspaper of a change of government in Belleville?

In what way will The Times gain when the people vote for a change in government on Tuesday?

Where will The Times benefit when the present Commission form is ousted and it is replaced with the council-manager type of government?

These are questions being asked by Mayor Isadore Padula and other leaders of the effort to retain the Commission type of government in Belleville.

As dyed-in-the-wool politicians of long standing, Mayor Padula and his crowd cannot conceive of anyone doing anything without the promise of material reward. Whatever the Mayor does has a gainful purpose. This g so much a part of his thinking, the Mayor simply not understand anyone doing anything without ecting a gainful reward. Because he himself may not do it, he cannot believe being so much a part of his thinking, the Mayor simply may not understand anyone doing anything without expecting a gainful reward.

anyone would do anything just because it is the RIGHT thing to do — just because it is GOOD for the people Brown was not against council thing to do - just because it is GOOD for the people of the community.

Yet, quite simply, that is all there is behind the support being given by The Times to the campaign to change Belleville's form of government. The Times believes a change in government is good for the people of Belleville. The Times believes the Mayor and his cohorts are not giving the people of Belleville the sort of government the people want and deserve . . . so it has joined those patriotic men and women who are working for the best interests of Belleville by campaigning for, a change of government.

Newspapers are like that. They have a deep sense of responsibility to their communities; they feel they owe it to their readers to be alert to any attempt to defraud the people — and to have the courage to combat the forces of evil without ANY expectation of material reward.

This may sound crazy to practical politicians. But we know the people understand our position. We believe they respect us for it . . . applaud our determination to fight for their welfare . . . and listen to us when we give them advice that is not tainted by selfish motives.

## CCC Hits Last Minute

James -V. LaMotta, chairman of the Citizens Change Commit-tee (CCC), took issue today with tee (CCC), took issue foday with statements made in a political circular distributed yesterday. La Motta was criticized in the circular for omitting the name of George H. Brown when the CCC Chairman quoted the 1954 report of the Charter Study Commission in a release appearing in last Thursday's Belleville Times. Saturday's circular suggested that LaMotta omitted Brown's name because Brown was against council-manager type government which is up for adop.

government which is up for adop-

"Brown-was against commis-sion form, not council-manager form," LaMotta told The Times

manager government, per se, he was strongly opposed to commission government and urged in his report that commission govern-ment be abandoned." While Brown agreed with the elected members of the 1954 Charter Study Commission that "commission government in

"commission government in Belleville has proven to be un-satisfactory," he differed with the Commission's elected memithe commission's elected men-bers by recommending adoption of mayor-council government ra-ther than the manager plan suggested by the Charter Study Commission. The council-manag er plan, recommended by the members of the 1954 study group, is up for adoption by Belleville voters at town polls Tuesday. LAST MINUTE CHARGE

LaMotta said that while the CCC had been warned by public officials (in towns other than (Continued On Page 3)

**Town Hall Takes Full** Advantage Of 'Loop Hole' Costs Taxpayers \$179,000

Remember this headline in The Belleville Times of Nov. 5, 1959?

POLICE-FIREMEN'S PAY RAISE IS DEFEATED BY 575 VOTES.

4,621 TO 4046, IN BIG TURNOUT

And do you recall the following headline in The Belleville Times of March 16, 1961?

> ADOPT TOWN BUDGET INCLUDING ALL RAISES **DESPITE OBJECTIONS**

Between the two headlines lies a sordid story of governmental chicanery of vital importance to the people of Belleville.

The first headline, that of Nov. 5, 1959, tells the story of the referendum held two days before on \$250 annual increases for Belleville's policemen and firemen.

The fire and police department petitioned for increases. The Board of Commissioners, following the law, put the matter before the people in the form of a referendum. The people said "NO". The people — 4,621 of them — went to the polls to say they did NOT want the pay increase granted. 10,195 voters went to the polls that Tuesday in November, 1959 and 8,667 of them voted on the pay increase question. Of this number, 4,621 voted AGAINST the increases. Now let us turn the page of time and see what

happened.

The budget for 1961 was drawn up by Mayor Padula. In this budget pay increases were provided for firemen and policemen FAR GREATER THAN THE \$250 ANNUAL RAISES TURNED DOWN BY THE PEOPLE THE PRECEDING NOVEMBER. The budget was adopted March 14, 1961, and our second headline tells this story.

The following tables show the increases provided in the hudget

ne budget.	Annual
Police Division	Increase
Police Chief	\$984
2 Deputy Chiefs @	965
1 Captain	948
2 Lieutenants @	916
5 Sergeants	875
41 Patrolmen @	600
4 Patrolmen @	800
1 Patrolman	374.75
3 Patrolmen @	730.90
2 Patrolmen @	. 646.20
1 Special Officer	755.80
Court Clerk	903
Sr. Traffic Man	. 826
Traffic Maint. Man	1092
	Annual
Fire Division	Increase
Fire Chief	\$984
3 Deputy Chiefs @	965
8 Captains	916
1 Captain	758
36 Firemen	600
1 Fireman	788.65
2 Firemen	707.80
12 Firemen	750
3 Firemen	692.50
1 Fireman	800
WHAT HAPPENED?	



EMANUEL DE NOIA "Can't Find Tax Records"

## NEWS BLACKOUT CONTINUES Padula's Dept. "Can't Find" **Important Tax Records**

Mayor Isadore Padula's Tax Assessor, Emanuel De Noia, whose sister is married to the Mayor's brother, told The Times Wednesday afternoon he "Could-n'f find" the assessment record on which he noted the reason he gave preferred assessment reat-ment to the vacant land for which developers Krugman DePetro paid \$23,750 and which Padula's department assesses at \$3,400. Ordinarily a property selling for \$23,750 would carry an assess-ment of \$9,500.00. DeNoia told Frank Orechie.

DeNoia told Frank Orechio, editor-publisher of The Times, who personally visited Town Hall Wednesday afternoon; "I Hall Wednesday afternoon; "1 can't find the record. You see me searching through the files where it is supposed to be. A copy of the record is filed with Trenton. I'll tell you what I will do. I'll call Trenton to morrow morning first thing — and give you a ring and tell you what the record shows."

Two days later, Fri., at 5 p.m., DeNoia had failed to call The E. Times office as promised. Phil White of The Times visited Town

(Continued on Page 4)

(Continued on Page 4)



## Commissioner GRUHIN Was Right In 1954

THIS IS AN EXACT REPRODUCTION OF A STATEMENT MADE BY "CANDIDATE" ROBERT C. GRUHIN ON MAY 7, 1954

> FROM PRESENTMENT TO INDIGTMENTS WITHIN 10 YEARS!

The Record of the Last Three Administrations is a Willful Refusal to Recognize the Right of the People to Have Proper Administration!

#### 1942 - - - 1946

(Gruhin listed the names) (of all commissioners.) (We have deleted the names) (of all officials listed to) (protect the innocent.) Moreover Tuesday's) (Election is concerned) (with form of government) (and not personalities.)

1946 - - - 1950

The Board of Commissioners permitted a vacancy to continue (vacancy caused by the death of Commissioner Clark) from October 9, 1942 to July 27, 1943. The resultant squabble between Commissioners Williams and King resulted in a Grand Jury Presentment in 1944. (A situation where one commissioner operated two departments during the vacancy.)

A wilfull refusal from October 15, 1949 to May 9, 1950 (Election) to fill the vacancy caused by the resignation of Commissioner William H. Williams resulted in, again, one commissioner operating two departments.

1950 - - - 1954

#### **INDICTMENTS!**

#### YOU KNOW THE STORY

Again - - - One Commissioner Operating Two Departments

Must Each Commission Re-adopt the Resolution of October 22, 1944, Adopted Following a Session with the Prosecutor and the Grand Jury, Which Resolution Concludes as Follows - -

"The commissioners recognize that five separate governments do not exist in fact or in theory but that we as board members individually and collectively pledge ourselves to cooperate to supervise our individual departments and jointly assume our full moral and legal responsibility in the management of all other departments."

## Gruhin Proves Commission Government Is No Good For Belleville

Gruhin Could Have Said This Today And Still Be Right

## **Times-News Refuses Retraction**

#### We Stand by Our Editorial **About Civil Service Exam**

Saturday the "Belleville Telegram", which Mayor Isadore Padula said he owns, printed a statement

editorial. We stand squarely behind it. To refresh our, and requires a thorough investigation not only by the readers' recollection we reprint the editorial below:

#### (Reprinted from April 6 Issue)

Longtime Belleville residents have witnessed strange things happen under the dome of Town Hall, but nothing has been stranger than a recent occurence concerning a vacancy at the Town Hall switchboard.

It appears that Mayor Isadore J. Padula, Director of Revenue and Finance, ordered a Civil Service examination be held for the position of telephone operator. The examination was held on Dec. 4, 1959. An eligibility list consisting of two persons was promulgated on Feb. 4, 1960. The Mayor was not content with making an appointment from the eligibility list, despite the fact that Rule No. 39 of the Civil Service Law and Rules Handbook reads as follows:

"Unless other determined and announced at the time of examination or promulgation of an employment list, employment lists shall be considered as in force for two years from the date of such promulgation."

As we read this rule, the eligibility list should have been in force until Feb. 4, 1962. For reasons not quite clear, a new examination was ordered and a second eligibility list was established, and after the promulgation of the second list, someone ordered the merging of the two lists. As we understand the Civil Service Handbook Rule No. 39, the individuals whose names appeared on the Feb. 4, 1960 list should have been offered the vacancy before a second examination was ordered.

We have looked in this matter and our preliminary findings are most startling. We find that an employee of Mayor Padula's Revenue and Finance Department made an indirect approach to one of the two individuals whose names appeared on the 1960 eligibility list and asked her to withdraw her name from the list. This shenanigan is not only irregular but to us it appears highly illegal.

We have asked the New Jersey Department of Civil Service to investigate this incident and more on this subject will be reported in future issues of The Times-News. Involved in this job may well be our strongly-held suspicion that jobs at Town Hall are held open for those in favor with the powerful political machines. Time will tell whether or not our suspicion is supported by fact.

There is another section of the Civil Service laws and rules which may have been breached by Mayor Isadore Padula. Rule No. 47, Page 39 of the Civil Service Laws and Rules Handbook, reads as follows:

"No authorization for a temporary appointment shall be given when the name of any person eligible and willing to accept appointment remains on any employment list."

The eligibility list was promulgated Feb. 4, 1960. The names on the list were those of two Belleville citizens qualified, willing and able to accept appointment to the vacancy. Despite this knowledge, Mayor Padula continued a temporary appointee in the job. We believe this procedure was contrary to the rules of the Civil Service Commission.

Belleville taxpayers have a right to all the facts in this weird case. To deny this job to Belleville citizens who took the time and trouble to sit for a Civil Service before you enter the polling b examination advertised at taxpayers' expense is unfair honest campaigners to reply.

## **Commissioner G. Kiernan** Is 100% for 'YES' Vote

The Times-News refuses to retract one word of the tasks and until the execution and until the tasks to retract one word of the tasks tasks tasks to retract one word of the tasks tasks tasks to retract one word of the tasks ta

Civil Service Commission but also by the Attorney General.

Undoubtedly Mayor Padula will try to hang his hat on Rule No. 42 of the Civil Service Handbook, which reads: "Forthwith upon receipt of the appointing of authority's request for the certification of eligibles, certification shall be made to the appointing authority

of the names, addresses as last shown on the records of this (Civil Service) department and general averages of the three persons highest on the appropriate employment list for the class and willing to accept appointment under the terms and conditions offered shall be certified."

Since there were only two applicants who passed the exam for the job of telephone operator and subsequently were certified to Padula as eligible, neither one of whom was his favorite for appointment, the Mayor apparently requested a second examination in the hope that his favorite would qualify on the second go-around.

It wasn't so long ago that Mayor Padula called for Assistant Treasurer's examination. By a strange an coincidence the qualifications outlined in the job specications were in line with the experience and background of the Mayor's son, Isadore Padula, Jr., who then was temporarily holding the job. An exam was held. There was only one name certified to Mayor Padula. You guessed it. The Mayor did not call for a second exam but immediately appointed his son to the vacancy. This is the same job which the Mayor now scheduled for a top salary of \$10,056.

We wonder if Padula has one set of values for his, family and political cronies and another for other citizens somewhat removed from the Mayor's personal and political family? The young lady who was on the eligible list for the position of telephone operator and passed over by the Mayor is one of 14 children. She is trying to get a job with security so as to help her widowed mother raise the remainder of her 14 children of school age

#### Why Not \$3,000,000?

Advocates of vote "NO" on government change headed by Ralph Risoli in an 11th hour release state as a "fact" that if Council-Manager government is adopted Tuesday, \$300,000 in new jobs will be created. This statement is an outright lie. It is deception at its. worse. It is the product of politicians who pay no tribute to your intelligence by foisting lies upon you.

The surprise is that they didn't use a Three Million Dollar (\$3,000,000) figure instead of Three Hundred Thousand (\$300,000). Maybe the \$300,000 appeared more plausible.

It is a false statement deliberately made at the 11th hour to deceive the voter. The authors of this still shocked by the fantastic statement could have raised it at anytime during the past two months. To do so would not have served their ulterior purposes. To do so would have given advocates of a "YES" vote the opportunity of reply. But this would have already expressed about the have been fair play. Fair Play is too much to ask of manner in which our taxdollars people who peddle lies at the last minute to rob you of are being handled in Town Hall." vour vote.

One word of caution — don't be misled by the gang that peddles tripe like the \$300,000 lie — moments before you enter the polling booths — and too late for the adoption of council-manager

"It is a well known fact that I circulated petitions to change our government type to a strong mayor-council form. Personally, I still prefer the mayor-council form, but I, as a public official, am obligated to tell the taxpayers of Belleville that the change to of Belleville that the change to council-manager will keep down government costs.

"Again, I am supporting with-out reservations of any kind a change of our town's government structure. I am supporting with-out reservation the change to council-manager this Tuesday," Kiernan concluded.

#### **Dougherty Urges** 'Yes' Vote Tues.



WILLIAM C. DOUGHERTY

William C. Dougherty of 3 Rutan Road prominent civic leader, over the weekend issued a state-ment endorsing the Council-Manment endorsing the Council Man-ager form of government and urg-ing Belleville citizens to vote "YES" Tuesday, Mr. Dougherty said, "A change is a certainty. We changed from horses to horsepower. We changed from mole-cules to atoms. We changed from outhouses to modern plumbing. Did you ever regret the change? Belleville needs a change badly— and now. I am voting "YES" on Tuesday and urge all citizens interested in a better Belleville to consider voting 'YES" Tuesday.

## La Motta Says

(Continued From Page 1) statements circulated Saturday by the political throw away. It merely adds to the great disappointment that Belleville citizens

The CCC Chairman was in posgovernment.

## Facts About Council-Manager Plan From National Municipal League

The council-manager plan is ture of the sewer system. being used in 1961 by more than 1,750 cities and counties. It has long since outstripped the once variably puts better people into popular Galveston-Des Moines long since outscripped the once popular Galveston-Des Moines commission form; both cities now have the council-manager plan. If has passed the mayor-council form in cities over 10,000 council form in cities over 10,000 and is fast becoming the domin-ant pattern of local government. Volers prefer it because it is more efficient and more demo-cratic than the older forms. The setup is like that of a modern school system, corporation or oth-er operation. The voters choose a city council (board of directors) to decide policy and hire a train-ed man as chief administrator. This permits a unified admin

This permits a unified admin-istration under a qualified, nonpolitical executive. THE OLD SYSTEMS

The trouble with the commis-sion plan is that it sets up five or more separate little govern-ments, each headed by a com-missioner who also acts as a benefate

The trouble with the mayor-council plan is that the chief execouncil plan is that the chief exe-cutive is elected for his vote-get-ting talent. He may have no ad-ministrative talent at all. Not even the smartest voter can tell from photographs and radio speeches how competent a can-didate may be.

The manager plan solves this problem by having only the council (generally a small one) elect-ed. Voters pick councilmen as their representatives. The council hires a manager to carry policies acceptable to the then out electorate

forthwith, If the councilmen fail, one per cent. In 23 there had not the voters can fire them at the next election. Nonpartisan election has proved the best method of choosing coun-cilmen. National party labels in a local election are silly since there is no parallel between mun-tical and netional issues. WASTE ELIMINATED cilmen. National party labels in benefits. a local election are silly since there is no parallel between mun-cicpal and national issues. The question before the voters is not national policy but, say, the fully cuts the tax rate at the same benefits. WASTE ELIMINATED The manager plan almost al-ernment services and it frequent-national policy but, say, the fully cuts the tax rate at the same benefits. There have been few setbacks. Only about 4 per cent of the cities and counties that have adopted the plan have later voted to aban-don it. The usual reasons were local politics or personalities.

government. It means a better council. When the job of councilman is divorced from endless detail and the work is eased by a trained manager, high callber citizens are willing

high callber citizens are willing to serve. It means a better admin-istor, Obviously a manager train-ed for his job and free of political ties is pretty sure to surpass a mayor selected for a fine profile. It means better department heads and employees. The man-ager knows his record will deter-mine whether he gets the gate or wins a raise. Therefore he apor wins a raise. Therefore he ap-points department chiefs with the lechnical competence required for their jobs. By the same tok-en, the rest of the employees are hired on merit under the civil service system. Managers do not

membership, presides during council meetings. Relieved of adcouncil meetings, kelleved of ad-ministrative duties for which he may be unsuited, freed of har-assment by jobseekers, yet cloth-de with ample emergency pow-ers, he can concentrate on formers, he can concentrate on form-ulating policies and being the city's political leader in the best sense of the term. The mayor reports to the voters and cam-paigns for reelection of his ad-ministration. The manager keeps his hands out of politics.

forms to the sound principle that policy-makers should be elected and skilled administrators ap-the woters can fire them at the beck the voters can fire the

time. Waste is eliminated by centralized purchasing and other by modern fiscal procedures. wise borrowing is avoided. linquent taxes are collected. Un De ernment becomes businesslike. Whether taxes go up or do

ernment becomes businesslike. Whether taxes go up or down depends ultimately, of course, on what the voters want. If the voters want new severs and parks, there's a price tag. But the plan gives the taxpayer bet-ter value ter value. This is vitally important to peo

ple who cannot give their chil-dren junior memberships at the country club to make up for in adequate parks and playgrounds. An inflated tax rate bears most heavily on low and middle income groups. THE MANAGER'S JOB

Managers are often promoted from one city to another. An ex-perienced outsider with a fresh viewpoint, directed by a council that knows local conditions, can do a better job than a local man service system. Managers do not head out jobs to the boys who do a better job than a local man give \$20 to the war chest and ring doorbells on election day. MAYOR'S JOB BROADER The mayor, who is chosen by the council from among its own

In 1960 80 per cent of newly ap-pointed managérs were from out of town and obviously nected with local politics; uncon mos nected with local politics; most of the other 20 per cent moving up by promotion were equally professional. Every manager must for his own good keep clear of factions. Councils which flux select an out-of-towner for the city's highest paid post are clear-ly not playing netrong del ly not playing patronage! POPULARITY GAINING

Among all of the nation's cities of more than 10,000 the man-ager plan stands first. In recent years four of every five cities adopting new charters have chos-en it. Over 34,000,000 Americans live in communities which have the plan, a long stride since 1912 when Sumter, South Carolina, be-came the first city in the world to try it. The plan is working with equal success in small vil-lages and in a city as large as Cincinnati (502,550). There have been few setbacks

(Continued From Page 1)

How come the Padula government flouted the wishes of 4,621 voters as expressed at an election a few months earlier?

The Padula government was offered a loop-hole and it grabbed it.

The State Legislature passed a bill during the past year making it possible for Boards of Commission to raise the salaries of policemen and firemen WITHOUT going to the people for permission. In other words, the State Legislature showed Mayor Padula how he could legally ignore the expressed wishes of the people of Belleville — and he grasped the wayout as fast as he could.

Why ask the people to vote on the matter in the first place?

It is obvious that Mayor Padula did it only to show how "democratic" he is - but it is also obvious that he did not intend to be bound by what the people wanted.

The Times points out that it has no objections to the firemen and policemen getting more pay. In fact, The Times openly and strongly supported the petition for \$250 increases during the referendum campaign.

What we object to - and what be believe has made the people angry — is the deception of Mayor Padula On the one hand he boasts of the "democratic" structure of Commission-form of government and of his own personal "democracy." On the other hand, the Mayor brazenly tells the people he has no use for their opinion and will do what he pleases - thank you - with your money that is.

And not only does he flout the wishes of the people but he pours salt into the wound as well. Take note: the petition by the firemen and policemen - turned down by the voters on Nov. 3, 1959 - was for \$250 per man.

The budget put through by Mayor Padula provided increases from \$600 to a thousand dollars per man. That's what we call "rubbing it in"!

The people of Belleville who were treated so shabbily in 1959 have a way to let Mayor Padula knowshow

they feel in 1961: They can — and will — vote "YES" in the referen-dum on changing the form of government Tuesday.

The budget which Mayor Padula introduced and approved by the Commission provides for salary increases averaging \$665.00 per man or a total of \$179,153.20 for a two year period.

#### **Tax Records**

(Continued From Page 1)

Hall Friday afternoon looking for DeNoia or Mayor Padula. White was advised the men were out and wouldn't return. The Times of May 4 will publish a complete disclosure of all the facts surrounding the mission assessment records, the failure of Padula's department to send tax bill to owners of record, and other ir regularities now existing in Padula's Revenue and Finance De partment.

low and employee morale poor. He quickly brought about equal pay for equal work, improved working conditions, fair procedures for handling grievances, and uniform working hours, vacations and sick leave. In addition, he found ways to boost the pay checks by \$250,000 a year.

Peoria, Illinois, put in the coun cil-manager plan to clear out cor-ruption and improvident financ ing. When the cleanup was com pleted salaries of police and fire men were up 23 per cent and their hours reduced — and taxes and debt reduced, too.

In Mount Kisco, New York, the first manager in 1959 secured two salary raises for full time em-ployees, saved \$23,000 and re-duced the tax rate.

Evanston, Illinois, during its first five years with the plan, in-creased salaries \$1,000,000, re-duced firemen's hours from 67 to f. and relicement's hours from 67 to

Manager's Salary Is \$7,961 in N.J. Last minute charges that Belle-

**Average Starting** 

Last minute charges that benc-ville would be slapped with a \$22,000 starting salary for a city-manager if Tuesday's govern-ment change referendum is adopt-ed prompted The Times to sur-curpenengans' solaries in Nam vey managers' salaries in New Jersey municipalities. Telephone calle

rectly to governing officials in 17 of the municipalities where city of the municipalities where city managers are employed. The re-sults of the survey prove the charge to be reckless and irre-sponsible that Belleville would have to pay \$22,000 for a manager. would In contrast to the \$22,000 for a manager. In contrast to the \$22,000 figure quoted in a circular distributed yesterday, the average starting salaries paid in New Jersey is

only \$7,961. Starting salarles for city-man-agers in the 17 New Jersey municipalities answering our in-

quiry follow:	
Asbury Park	\$5,000
Cedar Grove	8,500
Parsippany-Troy Hills	8,000
Lakewood	9,000
Franklin Twp.	8,500
Fair Lawn	7,500
Lodi .	10,000
Medford Lakes	8,500
Mount Holly Twp.	7,000
Pequannock	7,500
Teaneck	7,500
Hackensack,	7.200
Keansburg	4,500
Newton	8,700
Sparta Twp.	7,200
Ridgewood	11,500
Cape May	9,000
Average	

Managers' Salary \$7,961

BETTER DAYS ARE COMING

## Town Employees and the Manager Plan

fared so well.

When adoption of the council-manager plan is at issue, one of the commonest and phoniest at-tacks on it is the charge that the city manager will probably fire a lot of the municipal employees

In 1958, weary of such lies, the International City Managers' As-International City Managers' As-sociation questionnaired the man-agers of cities which had adpoted the plan within two years and got knows nothing of local department heads.) A manager hired in this way and cares less. He stays in office undisturbed through successive lation. It found "These 40 cities elections of the council and so have a total of 7,530 full-time em-ployees. In 23 of these cities the employees during their first six a city for as long as thirty years. months in office. The 17 other managers reported a total of 48 wrecker. He does not want earth-removals' — two-thirds of one quakes. In cities where elections per cent. per cent.

When Brunswick, Maine, was considering adoption of the coun-climanager plan, the city em-they will lose their civil service ployees published a quarter-page protection and pension rights newspaper advertisement against. This whisper is usually spread at it; a year after adoption they the end of the campaign when published a full page advertise it is just too late to point to the ment testifying they never had laws which make this impossible. It has made and campaign when the make this impossible. It has made and campaign when the make this impossible. It has made and campaign when the make this impossible. It has made and campaign when the city of the make the make the made and campaign when the city of the compaign when the compaign when the city of the compaign when the compaign when the city of the compaign when the city of the compaign when the city of the c It hasn't happened and can't, but that doesn't stop some people from predicting it.

#### EXPERIENCE WANTED

It should be expected that adoption of the plan will bring in an experienced manager hired by a lot of the municipal employees Those who propagate such fears do not and cannot ever name even one city among the 1700 now having the plan in which the coming of the first city manager was followed by wholesal fin ing. This simply doesn't happen cases, (In later years the aver-age drops to 77 per cent, due to promotion of local department

wrecker. He does not want earth-quakes. In cities where elections formerly were followed by politic-city manager found city salaries

Where cily employees were un-derpaid, with high turnover, bad feeling, friction, intrigue and low morale, it has often been because under old forms of government their appeal for consideration had to be made to a part-time or inexperienced mayor, or a committee of council or even to a political clique outside the government, and the response to complaints was feeble, dilatory, superficial and evasive.

that may, some years later, bring him an offer from a bigger city at a bigger salary.

Naturally, he wants every de-partment to show progress and that means cooperating with it to obtain good working conditions and an enthusiastic, willing, ex-perienced staff. This, of course, includes getting them proper includes getting them proper compensation.

Superincial and evasive. But a city manager has to be on the job full time with full charge of personnel and budget-making. He comes to his position anxious to develop a loyal, help-ful team. He needs it if he is to make a good professional record that may some users lake being